



Pay Policy 2020 – 2021

Newham Model Pay Policy for Schools

**The Governing Board of Plashtet School
Adopted this policy on 4th February 2021
Adoption was delayed to due the pandemic**

The Pay Policy is reviewed on an annual basis.

Contents

1	PRINCIPLES AND PROCESSES	
1.1	Background	4
1.2	Equalities	4
1.3	Pay Reviews	4
1.4	Decision Making	5
1.5	Appeals	5
1.6	Monitoring and Review	5
2	USE OF DISCRETION IN BASIC PAY DETERMINATION	
2.1	Newly Qualified Teachers	6
2.2	Experienced Teachers	6
2.3	Part-time Teachers	6
2.4	Short Notice/Supply Teachers	6
2.5	Unqualified Teachers	7
2.6	Schools Direct (Salaried) Teachers and Teach First	7
2.7	Leading Practitioners	7
2.8	Head Teacher	7
2.8.1	Introduction	7
2.8.2	Head Teacher's Group Range	7
2.8.3	Individual Head Teacher Range	8
2.8.4	Exceptional Circumstance Pay Range Enhancement	8
2.9	Deputy Head Teacher Range	8
2.10	Assistant Head Teacher Range	9
2.11	Leadership Spine- Starting Salary on Appointment	9
3	MOVEMENT UP PAY SCALES AND RANGES	
3.1	Main Pay Range Teachers	9
3.2	Threshold Assessment	10
3.3	Upper Pay Range (Post Threshold Teachers)	10
3.4	Head Teacher, Deputy and Assistant Head Teachers	10
3.5	Unqualified Teachers	11
4	DISCRETIONARY ALLOWANCES AND PAYMENTS	
4.1	Teaching and Learning Responsibility Payments (TLRs)	11
4.2	Special Educational Needs Allowances	12
4.3	Recruitment and Retention Payments	13
4.3.1	General	13
4.3.2	Recruitment	13
4.3.3	Retention	13
4.3.4	Head Teachers, Deputy and Assistant Head Teachers	13
4.4	Continuing Professional Development	14
4.5	Out of School Learning Activities	14
4.6	Unqualified Teachers' Allowance	14
4.7	Acting Up Allowances	14
4.8	Safeguarding	15
4.9	Temporary and Discretionary Payment to the Head Teacher	15
4.9.1	Temporary Responsibility for One or More Schools	15
4.9.2	Service Provision	15
4.9.3	Recruitment and Retention	15

5	SUPPORT STAFF	
5.1	Conditions of Service	15
5.2	Pay scales	16
5.3	Job Descriptions	16
5.4	Starting Salaries	16
5.5	Incremental Progression	16
5.6	Acting Up Allowances/Additional Responsibilities	17
5.7	Other Additional Responsibilities	17
5.8	Safeguarding	17
5.9	Appeals	17
6	APPENDICES	
1	Pay Appeal Arrangements	18
2	Recommended Pay Ranges for Teachers	20
3	Newham Leadership Pay	22
3a	Recommended Ranges for Head and Deputy Teachers	25
3b	Recommended Enhanced Ranges for Head Teachers	26
4	Guidance on Teachers Carrying Out Work in A Professional Capacity outside Their Own School	29
5	Protocol Agreed By Governing Board for Teachers Carrying Out Work in a Professional Capacity Outside Of Their Own School	32
6	Form for Requesting Approval to Carry Out Work Outside Own School in A Professional Capacity	33
7	Support Staff - Sample Grades	

Newham School Pay Policy

1. Principles and Processes

1.1 Background

All teachers employed at the school are paid in accordance with the statutory provisions of the School Teachers' Pay and Conditions Document as annually updated by the DfE. Support staff are paid in accordance with the Local Government Conditions of Service as agreed by London Borough of Newham.

All pay-related decisions are made taking full account of the school improvement plan; staff and unions have been consulted on this policy.

1.2 Equalities

All pay related decisions are taken in line with the Equalities Act 2010. The Act provides a single legal framework to more effectively tackle disadvantage and discrimination with regard to the protected characteristics as follows: Age, Disability, Gender Reassignment, Marriage and Civil Partnership, Pregnancy and Maternity, Race – including ethnic or national origin, colour or nationality, Religion or Belief – including lack of belief, Sex, and Sexual Orientation.

The governing board will comply with other relevant equalities legislation:

- Employment Relations Act 1999
- The Part-time Workers (Prevention of Less Favourable Treatment) Regulations 2000
- The Fixed-term Employees (Prevention of Less Favourable Treatment) Regulations 2002
- The Agency Workers Regulations 2010
- The Equality Act 2010

The governing board will promote equality in all aspects of school life, particularly as regards all decisions on advertising of posts, appointing, promoting, and paying staff, training, and staff development.

The governing board will ensure that its processes are open, transparent and fair. All decisions will be objectively justified. Adjustments will be made to take account of special circumstances, e.g. for absences related to maternity or long-term sick leave. The exact adjustments will be made on a case-by-case basis, depending on the individual teacher's circumstances and the school's circumstances.

1.3 Pay Reviews

The governing board will ensure that every teacher's salary is reviewed with effect from 1 September and by no later than 31 October each year and ensure that they are given a written statement setting out their salary and any other financial benefits to which they are entitled. Reviews may take place at other times of the year to reflect any changes in circumstances or job description that lead to a change in the basis for calculating an individual's pay. A written statement will be given after any review and where applicable will give information about the basis on which it was made.

Where a pay determination leads or may lead to the start of a period of safeguarding, the governing board will give the required notification as soon as possible and no later than one month after the date of the determination.

The school is committed to increase all existing pay points and allowances for all teachers set out on Appendix 2 by the statutory annual increase in minimum values and will continue this principle in future years.

1.4 Decision Making

The terms of reference for the relevant governors' committees include the following delegated powers:

- a) To agree the staffing structure (in consultation with the relevant committee where there are financial costs) and decide any changes to ranges or additional allowances in individual cases.
- b) To decide other payments to staff outside the scope of this policy.
- c) To decide the Head Teacher's pay range if above the relevant school range set out in Appendix 3.
- d) To review in consultation with union representatives and decide changes to this policy.

The appraisal review committee decides Head Teacher's annual performance pay progression.

The Head Teacher makes individual decisions about progression on a pay range, including movements through the threshold to the Upper Pay Spine, taking account of any recommendations made through the appraisal policy. The exception to this is that awarding more than one increment to an Assistant or Deputy Head Teacher will be made by the Head Teacher's appraisal review committee, following a recommendation by the Head teacher.

1.5 Appeals

A teacher may appeal against any recommendation or determination in relation to his/her pay or any other decision taken by the Head Teacher (or committee) that affects his/her pay. The teacher's reasons for the appeal should be in accordance with the following list:

That the person or committee by whom the decision was made:

- a) incorrectly applied any provision of the Document;
- b) failed to have proper regard for statutory guidance;
- c) failed to take proper account of relevant evidence;
- d) took account of irrelevant or inaccurate evidence;
- e) was biased; or
- f) otherwise unlawfully discriminated against the teacher.

The arrangements for considering appeals are set out in Appendix 1.

This procedure for considering pay appeals applies instead of the Grievance Procedure which cannot be used to pursue them further.

1.6 Monitoring and Review

The implementation of this policy will be monitored and will be reviewed on an annual basis. A report will be submitted to the governing board on the operation of the policy, including an assessment of its equalities impact, in a suitably anonymised form; a copy of this report will

be provided to staff and their unions on request.

Staff and their trade union representatives will be consulted as part of the review.

2. Use of Discretion in Basic Pay Determination

2.1 Newly Qualified Teachers

Appendix 2 sets out the main range values as 6 main points and 5 sub points. One main point is awarded for each complete 3 years of relevant paid work experience prior to gaining Qualified Teacher Status (QTS) in a relevant area after the age of 18, up to a maximum award of 2 main points. Part time experience will be equated to the full-time equivalent. The definition of relevance is that the experience is as broadly relevant to the teaching duties required. It would therefore include:

- Experience of working with children
- Industrial/commercial experience using subject specialism, e.g. scientist, book editor, commercial artist.

Teachers will be required to supply evidence that clearly supports their claim
E.g. references, reports, testimonials, prior job description.

For a teacher who has previously been employed on the unqualified scale, teaching experience prior to gaining QTS will be assessed so far as it is necessary, in order that the qualified teacher receives a higher salary than their unqualified pay.

2.2 Experienced Teachers

The school is committed to the principle of pay portability and will apply this principle in practice when making all new appointments to the school. The school will honour this using Band A pay points only.

The school will not restrict the pay available for appointees to vacant classroom teacher posts, other than the lower limit of the Main Pay Spine and the upper limit of the Upper Pay Spine.

2.3 Part-time Teachers

The calculation of the pay of part time teachers is based on the number of aggregate hours the teacher is employed to work within the capacity of the school's timetabled teaching week. Details of the calculation method are set out in the Document.

2.4 Short Notice/Supply Teachers

Teachers who work on a day-to-day or other short notice basis have their pay determined in line with the statutory pay arrangements in the same way as other teachers. Teachers paid on a daily basis will have their salary assessed as an annual amount, divided by 195 and multiplied by the number of days worked.

Teachers who work less than a full day will be hourly paid and will also have their salary calculated as an annual amount which will then be divided by 195 then divided again by 6.48 (1265/195) to arrive at the hourly rate. The agreed directed time, per day including non-contact time will be paid.

2.5 Unqualified Teachers

Unqualified teachers will start on the minimum of the unqualified pay range unless the Head Teacher judges that a higher point is required due to previous experience as set out in 2.1 above.

Overseas-trained teachers (OTTs) who are judged by the Head Teacher to already be meeting the QTS standards and therefore commence the "assessment only" route for QTS will be offered a contract with pay equal to that of a QTS teacher. Previous teaching experience in the UK and abroad may be assessed and up to a 1 pay point for each full year of teaching service may be given.

2.6 Schools Direct (salaried) Teachers, including Overseas Trained Teachers and Teach First

This section applies to teachers who are on a Teaching Agency recognised route, which is intended to lead to QTS.

School Direct (salaried) teachers (whether OTTs or not) and Teach First teachers who do not meet the QTS standards and therefore commence the full graduate training programmes will be paid as unqualified teachers as set out above.

2.7 Leading Practitioners

Leading Practitioners are posts, which have the primary purpose of modelling and leading improvement of teaching skills. The Document sets out minimum and maximum points for Leading Practitioners. The governing board has agreed to use a range of five points from the spine set out in Appendix 2 to reflect the responsibilities of the particular post. New appointments will be made at the minimum of the selected range.

2.8 Head Teacher

2.8.1 Introduction

The Document sets out a minimum and maximum value of the Leadership Spine. The responsibility for fixing the salary range rests with the relevant board, as delegated to a committee. The salary range on which a Head Teacher is paid is derived from the two steps, as set out in the next three paragraphs below.

2.8.2 Head Teacher's Group Range

Under the Document, schools are allocated to one of eight Groups depending on:

- i) the number of pupils, and
- ii) the key stage of pupils.

The relevant board has discretion to take into account the number of pupils at the school with SEND statements. In Newham, the relevant board has decided to exercise this discretion so that EHCP/HNF pupil numbers (and those in resource provision or exceptional resource funding) are additionally taken into account in the group size calculation.

The group size calculation of the school will be checked annually by the Local Authority, using the January pupil numbers and any increase in-group size advised to the Chair of Governors. If the Head Teacher is currently on a salary point lower than the Individual Head Teacher Range of the new group, he or she will progress to the new minimum point on the following 1st September. The Head Teacher has a right to make representations to the relevant board about the Head Teacher group at any time. The governing board of a

non- delegated school also has such a right.

Where a Head Teacher is permanently accountable for more than 1 school, the Head Teacher's Group Range will be based on the calculation of the total number of pupil units across all schools, as required by paragraphs 6.6 & 7.9 of the Document 2019.

A minimum and maximum pay value is specified for each Head Teacher Group.

2.8.3 Individual Head Teacher Range

Within this Head Teacher Group Range, the relevant board will select seven points to form the Individual Head Teacher Pay Range. The Individual Head Teacher Range will take account of the context and challenge arising from pupils' needs, the full responsibilities of the post, including any responsibility for more than one school on a permanent basis. It will also take account of any additional responsibility for extended services, including Children's Centres, and the challenge of recruitment and retention, as required by the Document.

The governing board has agreed to adopt the Individual Head Teacher Pay Range structure set out in Appendix 3.

2.8.4 Exceptional Circumstances - Pay Range Enhancement (Appendix 3b)

Whilst pay for the Head Teacher should not normally exceed the maximum of the Head Teacher Group Range, the governing board may exceed the maximum where they determine that circumstances specific to the role or post holder warrant higher than normal pay. The governing board will ensure that the maximum of the actual pay including any additional payments does not exceed the maximum of the relevant Head Teacher Group Range by more than 25% unless in wholly exceptional circumstances. Any temporary payments referred to in 4.12 also fall within the 25% limit.

Where there are considered to be exceptional circumstances that might warrant the Head Teacher being paid 25% or more above their Group Range, the governing board will seek external independent advice before making this decision. A clear business case, as required by the Document, will also be presented to the governing board.

The governing board has adopted the Individual Head Teacher Pay Ranges set out in Appendices 3 and 3a. These ranges take account of all pay determination factors and an appropriate pay range will be decided by the relevant governor committee. No additional and/or separate payments will be made and the 25% rule as set out above and in the Document, continue to apply.

2.9 Deputy Head Teacher Range

2.9.1 A range of five points will be chosen from the Leadership Spine. The governing board has adopted the structure of Deputy Head Teacher Pay Ranges set out in Appendix 3, which complies with the statutory requirements set out in the Document. The relevant governor committee will agree any change.

2.9.2 The governing board has adopted the Deputy Head Teacher Pay ranges set out in Appendices 3 and 3a. These ranges take account of all pay determination factors and will be decided by the relevant governor committee. No separate and/or additional payments will be made. The pay range set for the Deputy Head Teacher/s will not overlap with the Head Teacher's individual pay range.

2.10 Assistant Head Teacher Range

A range of five points will be chosen from the Leadership Spine set out in Appendix 3. The governing board has decided that it will assess what range to apply on an individual basis, ensuring the maximum of the Assistant Head Teacher range/s will be less than the maximum of the Deputy Head Teacher range/s and that other requirements in the Document are met. The relevant governor committee will agree any changes. No separate and/or additional payments will be made.

2.11 Leadership Spine - Starting Salary on Appointment

The relevant board has decided that any new appointment of Head Teacher, Deputy or Assistant Head Teacher will be made at the minimum of the range, unless either:

- it is necessary to match the salary of an existing teacher: or
- the post is difficult to fill;

In which case, appointment may be made up to the fourth point for a Head Teacher and up to the third point for a Deputy or Assistant Head Teacher.

3. Movement up the Pay Ranges

The governing board agrees that the school budget will ensure that appropriate funding is allocated for appropriate pay progression at all levels. The governing board recognises that funding or the lack of it cannot be used as a criterion to determine any progression.

Progression will be from 1st September of each year and the decision based on the outcome of teachers annual appraisal review. As these reviews usually take place in the autumn term, any pay progression awarded will be backdated to 1st September. All reviews for teachers will be undertaken by 31st October and for the Head Teacher by 31st December. Pay progression will only be considered for those teachers on the leadership spine who were in post throughout the previous two terms.

The performance review process must be followed for all Head Teachers, even those who are already at the top of their range and therefore will not be considered for a performance increment.

3.1 Main Pay Range Teachers

Teachers will be awarded pay progression on the Main Pay Range following a successful annual appraisal review, which will encompass a review against their objectives and against the Teachers' Standards. Reviews will be deemed to be successful unless significant concerns about standards of performance have been raised in writing with the teacher during the annual appraisal cycle and have not been sufficiently addressed through support provided by the school and recorded in the appraisal statement by the conclusion of that process.

Teachers in their induction year will be awarded pay progression on the successful completion of induction.

Progression will be from 1st September for the review of the previous year's performance, regardless of when the review is actually carried out.

3.2 Threshold Assessment

The Document states as follows:

"An application from a qualified teacher will be successful where the relevant board is satisfied:

- a) that the teacher is **highly competent** in all elements of the standards; and
- b) that the teacher's achievements and contribution to the school are **substantial and sustained.**"

NB: In accordance with Section 3 of the STPCD 2019, Schools should make clear in their pay policies how they will interpret the above criteria and what evidence they will take into account.

Applications will need to be made to the appraiser in writing by the date of the teacher's individual review meeting for progression on the previous 1st September (assuming the review meeting takes place in the autumn term).

Teachers who apply to move to the Upper Pay Range will be awarded progression to that Range having regard to the **two most recent** appraisal reviews, provided that these demonstrate a) and b) above.

Reviews will be deemed to be successful if the teacher has been assessed as fully meeting their objectives and the Teachers' Standards.

Teachers may be asked if they wish to draw any information to the Head Teacher's attention but will not be required to submit evidence with their application. The Head Teacher will take the decision on progression after consideration of the evidence and consultation with other relevant school managers. The decision will be advised to the teacher in writing.

3.3 Upper Pay Range Teachers (Post Threshold Teachers)

Upper Pay Range teachers will be awarded pay progression along the Upper Pay Range following consecutive successful annual appraisal reviews, provided that the review demonstrates the teacher has met their objectives, Teachers' Standards and continued to meet a) and b) above.

Leading Practitioners must demonstrate sustained high quality of performance in the light of their agreed performance criteria and will be subject to a review of performance before any performance progression point will be awarded. Any work undertaken at other schools, in higher education facilities, or at facilities of the Local Authority and elsewhere will be taken into account.

3.4 Head Teacher, Deputy Head Teachers and Assistant Head Teachers

The Head Teacher must demonstrate sustained high quality of performance, with particular regard to leadership, management and pupil progress at the school. The results of the most recent appraisal must also be taken into account. The Head Teacher is expected to have fully met their objectives and to continue to meet the relevant Teachers' Standards.

The committee who carry out the Head Teacher's performance review will consider whether the Head Teacher's performance meets the criteria set out above. If it does, the Head

Teacher should be permitted to progress to the next point within their approved pay range. The Chair of the committee will sign the Schools HR Approval Form.

Deputy Head Teachers and Assistant Head Teachers must also demonstrate sustained high quality of performance with particular regard to leadership, management and pupil progress. The results of the most recent appraisal must also be taken into account. The Deputy and Assistant Head Teacher are expected to have fully met their objectives and continue to meet the relevant Teachers' Standards.

The normal expectation is one increment; the use of a second increment should apply in cases where performance is judged exceptional. In order to ensure consistency of approach, where a second increment is recommended, these recommendations will be decided by the governors committee who determine the Head Teacher's incremental position. Therefore, the Head Teacher will put any recommendations for a second increment for Deputy and Assistant Head Teachers, to this committee. Any such consideration will take place at the same time as the consideration of the Head Teacher's pay progression.

As the review usually takes place in the autumn term, any pay progression will be backdated to 1st September. Head Teachers, Deputy and Assistant Head teachers cannot receive pay progression without the review-taking place. Therefore, pay progression will only be considered for school leaders who were in post the previous two terms.

3.5 Unqualified Teachers

Teachers will be awarded pay progression on the Unqualified Pay Range following a successful annual appraisal review, which will encompass a review against their objectives and against the Teachers' Standards.

Reviews will be deemed successful unless significant concerns about standards of performance have been raised in writing with the teacher during the annual appraisal cycle and have not been sufficiently addressed through support provided by the school and recorded in the appraisal statement by the conclusion of that process.

4 Discretionary/Temporary Allowances and Payments

4.1 Teaching and Learning Responsibility Payments (TLRs)

TLR payments will be awarded to the holders of the posts indicated in the school's staffing structure and in accordance with the criteria set out in the Document, as follows:

TLR1 or TLR2 payments may be awarded to a teacher on the Main or Upper Pay Ranges for undertaking a sustained additional responsibility which is required by the school for the purpose of ensuring the continued delivery of high-quality teaching and learning. The teacher will be made clearly accountable for this additional responsibility in the context of the school's staffing structure.

A TLR3 payment will only be awarded for a clearly time limited school improvement project or for one-off externally driven responsibilities. The duration of the fixed term must be established at the outset and the payment made on a monthly basis for the duration of the fixed term.

With the exception of sub-paragraphs (c) and (e) which do not have to apply to the award of TLR3s, before awarding any TLR the relevant board must be satisfied that the

teacher's duties include a significant responsibility and that is not required of all classroom teachers and that:

- a) is focused on teaching and learning;
- b) requires the exercise of a teacher's professional skills and judgement;
- c) requires the teacher to lead, manage and develop a subject or curriculum area; or to lead and manage pupil development across the curriculum;
- d) has an impact on the educational progress of pupils other than the teacher's assigned classes or groups of pupils; an
- e) involves leading, developing and enhancing the teaching practice of other staff.

The level of TLR awarded will depend on the degree of significant responsibility, the workload involved and the time required.

The TLR level 1 can only be paid to teachers whose duties include a requirement of line management responsibility for a significant number of people.

The governing board has agreed the structure and annual values of the TLRs to be awarded are set out in Appendix 2.

The values within the TLR Structure set out in Appendix 2 will increase in line with any annual pay award for inflation purposes and will be included in the annual salary assessment letter.

Although a teacher cannot hold a TLR1 and a TLR2 concurrently, a teacher in receipt of either a TLR1 or a TLR2 may also hold a concurrent TLR3.

TLR payments cannot be awarded to those teachers paid on the Unqualified or the Leadership spine.

4.2 Special Educational Needs Allowance

The relevant board must award a Special Needs Allowance to a classroom teacher:

- a) in any SEND post that requires a mandatory SEND qualification;
- b) in a special school;
- c) who teaches pupils in one or more designated special classes or units in a school or, in the case of an unattached teacher, in a local authority unit or service;
- d) in any non-designated setting (including any PRU) that is analogous to a designated special class or unit, where the post:
 - i) involves a substantial element of working directly with children with special educational needs;
 - ii) requires the exercise of a teacher's professional skills and judgement in the teaching of children with special educational needs; and
 - iii) has a greater level of involvement in the teaching of children with special educational needs than is the normal requirement of teachers throughout the school or unit within the school or, in the case of an unattached teacher, the unit or service.

Where a SEND allowance is to be paid, the relevant board must determine the spot value of the allowance, taking into account the structure of the school's SEND provision and the following factors:

- a) whether any mandatory qualifications are required for the post;
- b) the qualifications or expertise of the teacher relevant to the post; and
- c) the relative demands of the post.

The governing board has decided that:

- a) "substantial element" means that more than 50% of the pupils have SEND;
- b) the higher allowance will only be awarded to a teacher who is in receipt of the lower allowance and who holds one of the recognised certificates for teaching pupils who are blind, deaf or autistic or other SEND aspect; and
- c) that the value of the two allowances is set out in Appendix 2.

Teachers paid on the Leadership spine cannot be paid an SEND Allowance.

4.3 Recruitment and Retention Payments

4.3.1 General

The governing board may pay recruitment or retention payments for a **fixed period** then to be formally reviewed.

These payments can be made where the governing board considers it necessary as an incentive for the recruitment of new teachers and the retention of existing teachers.

The governing board has agreed to adopt the five level payment structure set out in Appendix 2. Any annual pay (inflation) award will update the value of these Payments.

4.3.2 Recruitment

The governing board has decided to make these payments in the following circumstances to support the recruitment of:

- i) Where there is clear evidence that a proposed advertisement will not attract any suitable applicants, one of the above payments will be allocated.

4.3.3 Retention

School specific provisions will apply as determined by the governing board.

4.3.4 Head Teacher, Deputy Head Teachers and Assistant Head Teachers

Other than in respect of housing or re-location expenses, the Head Teacher, Deputy and Assistant Head Teachers will not be entitled to a separate recruitment and retention payment. Remuneration in respect of any recruitment and retention payment will be reflected in the agreed pay ranges.

Where the governing board has agreed to pay a recruitment or retention award to a Head Teacher, Deputy and Assistant Head Teachers, prior to 1st September 2014, this payment may continue at the same value as originally determined. No increase in the payment can be awarded and it must be kept under review. The payment should cease at the point the respective payment is determined under the provisions of the 2019 Document.

4.4 Continuing Professional Development

Payment may be made to teachers for CPD undertaken outside the school day. The relevant board has decided to authorise the Head Teacher to make such payments in exceptional circumstances.

The basis of payment will be an hourly sessional rate recommended by the Local Authority

as set out on Appendix 2.

In accordance with the provisions of the Document, these payments cannot be paid to a Head Teacher.

4.5 Out of School Learning Activities

Payments can be made to teachers, where the teacher has agreed to the Head Teacher's request to participate, and they make a substantial and, where appropriate, regular commitment to such activity. Payments may be made:

- a) For work outside the 195 days, at the hourly sessional rate higher rate; and
- b) For work on one of the 195 days outside 1265 hours a session of at least 2 hours at least once a week at the lower rate, see Appendix 2.

The relevant board has decided to make such payments, and the Head Teacher will decide these.

In accordance with the provisions of the Document, these payments cannot be paid to a Head Teacher.

4.6 Unqualified Teachers' Allowance

The governing board will pay an unqualified teachers' allowance to unqualified teachers when the governing board determines that in the context of its staffing structure and pay policy, the teacher has:

- a) Taken on sustained additional responsibility which is:
 - 1) focussed on teaching and learning; and
 - 2) requires the exercise of a teacher's professional skills and judgment; or
- b) Qualifications or experience which bring added value to the role being undertaken

This will apply when in the absence of a suitably qualified and experienced teacher, the unqualified teacher is undertaking the responsibilities of a TLR and payment will be this TLR value.

4.7 Acting up Allowances

If a teacher agrees to undertake the full duties of a Head Teacher, Deputy or Assistant Head Teacher post, and performs these duties for a period in excess of four weeks, they will be paid an acting up allowance. The governing board will determine the allowance and the level of the allowance will be commensurate with the minimum level of salary for the post that the teacher is carrying out the duties for. The agreed allowance will be paid from the date the teacher commenced the additional duties.

4.8 Safeguarding

All safeguarding arrangements will be in accordance with the provisions set out in the Document, S2 Part 5, paragraphs 30-37. The school will follow these provisions and ensure that teachers are correctly notified.

4.9 Temporary and Discretionary Payments to Head Teachers

The Document permits Head Teachers to be paid temporary and/or discretionary payments for the following reasons:

4.9.1 Temporary Responsibility for One or More Schools

In the above circumstances and in accordance with the relevant provisions of the Document, a Head Teacher may be paid a temporary allowance at an appropriate level to reflect these additional responsibilities and duties. The governing board will decide on the level of payment to be made taking account of the nature and level of responsibility required.

The total sum of this temporary payment, and any other payments made to the Head Teachers, must not exceed 25% above the maximum of the Head Teacher Group, unless in wholly exceptional circumstances where the provisions set out in paragraph 2.8.4 will apply.

4.9.2 Service Provision

A discretionary payment can be made where a Head Teacher undertakes additional responsibilities/activities due to, or in respect of, the provision of services relating to the raising of educational standards to one or more additional schools. This is for situations when a Head Teacher is working under a contract for services, rather than under a contract of employment, where they are personally responsible for the service being provided but not accountable for the outcomes of the school, e.g. as a National Leader of Education or Consultant Leader. Please also refer to Appendices 4 and 5 for further Guidance.

It cannot be used when the Head Teacher is appointed as Head teacher of one or more additional schools on a temporary or permanent basis).

All discretionary and temporary payments will be determined and approved by the relevant governors committee.

4.9.3 Recruitment and Retention

From 1st September 2014, Payment to Head Teachers can only be made in relation to housing and relocation expenses. Please also refer to paragraph 4.3.4.

5. Support Staff

5.1 Conditions of Service

The pay and conditions of service for support staff employed are in accordance with the National Joint Council (NJC) for Local Government Services and those agreed locally by the Local Authority.

5.2 Pay Scales

The pay scales adopted by the governing board for support staff employed in this school are those currently used by the London Borough of Newham.
A copy is attached as Appendix 7.

The governing board has determined the grade and salary range for all support staff posts using the agreed job evaluation scheme, i.e. The Greater London Provincial Scheme (GLPC). This service is administered through the Schools HR Service. Appendix 7 sets out a list of sample grades as at September 2020.

The governing board has decided to apply/not apply the London Living Wage. Therefore, if

necessary, an additional hourly payment will be made so that all employees at least receive the hourly London Living Wage (currently £10.75 per hour).

5.3 Job Descriptions

All members of the support staff will receive a copy of their job description, which will be the basis of any job evaluation for the post. Any significant changes to job profiles may require a re-evaluation of the post.

Where the governing board, on the advice of the Head Teacher, considers that the duties and responsibilities of an individual member of support staff have evolved to a higher (or lower) level, this will be considered as part of an annual review process. It may, if necessary, result in the staffing structure and job description being amended and the salary of the post re-evaluated. The member of staff may also request a re-evaluation where they can demonstrate that a significant change to duties and responsibilities has occurred.

5.4 Starting Salaries

The governing board will normally appoint to the minimum pay point of the evaluated grade. This is unless the individual member of staff was previously paid under the same conditions of service at a higher point in the pay range, in which case the salary offered on appointment may be equivalent to the previous salary, but not exceeding the maximum of the evaluated grade. In exceptional circumstances, the governors may also consider appointing above the minimum of the grade where previous experience and/ or qualifications or previous salary justify doing so, within the overall grade of the post.

5.5 Incremental Progression

Support staff will, subject to satisfactory performance, progress by annual increments to the maximum of the scale for the post. In exceptional circumstances, incremental progression may be withheld where the performance of the member of staff is poor/below standard or if attendance or conduct record justifies such action.

In addition, eligible support staff, subject to satisfactory service, may qualify for an additional increment after 5 years' service and one further additional increment after the 10 years' service in the same grade. Incremental progression will be to the equivalent of the first and second increment points of the next grade. To qualify staff must be on a grade no higher than P07 and have reached the maximum incremental point of their grade. The staff member must also not have benefited by promotion or regrading during the 5 or 10 years.

Subject to the above, incremental progression, will normally take place on 1st April each year, except where a member of staff starts after 1st October in the previous year in which case incremental progression will occur at the start of the month following completion of 6 months service and then on 1st April in subsequent years.

5.6 Acting up Allowances / Additional Responsibilities

Where a member of staff covers the full range of duties of a higher graded post, the governing board will pay that member of staff on the appropriate point on the higher scale (normally the minimum) for the period of acting up.

Where a member of staff is covering some, but not all of the duties of the higher graded post, the governors will consider an honorarium payment, calculated on the difference in salary between the substantive and higher graded post and taking account of the proportion of higher graded work undertaken.

Where a member of staff is required to meet a short-term excessive workload, to undertake essential tasks within a defined timescale, the Head Teacher may give prior approval to the member of staff to work additional hours. This will be paid at their normal hourly rate or be paid at agreed overtime rates where the weekly hours worked exceed the standard hours (36 hours per week) for a relevant full time member of support staff. Time off in lieu may also be authorised by the Head Teacher as an alternative to being paid overtime.

5.7 Other Additional Payments

The governing board will consider other additional payments for support staff in accordance with the arrangements set out earlier in this document for teaching staff, where these are relevant and appropriate to support staff.

5.8 Safeguarding

The arrangements for the safeguarding of salaries for support staff is in accordance with the current policy of the London Borough of Newham. The current safeguarding period is for a maximum period of 12 months (6 months at full pay and 6 months at half of the difference between the pay of the previous role and the new role).

5.9 Appeals

The arrangements for support staff wishing to appeal pay decisions are as outlined for teaching staff, but subject to the relevant conditions of service for support staff. The procedure outlined in Appendix 1 will be followed.

Appendix 1: PAY APPEAL ARRANGEMENTS

The order of appeal arrangements is as follows:

Informal Appeal Process

1. The employee receives written confirmation of the pay recommendation and where applicable the basis on which the decision was made.
2. If the employee is not satisfied, he/she should seek to resolve this by discussing the matter informally with the Head Teacher (or the person making the recommendation) within 10 working days of the decision.
3. Where this is not possible or where the employee continues to be dissatisfied, he/she may follow a formal appeal process.

Formal Appeal Process

4. The employee should set down in writing the grounds for questioning the pay decision. It must be sent to the Head Teacher within 10 working days of the notification of the decision being appealed against or of the outcome of the discussion referred to in 2 above.
5. The Head Teacher should provide a meeting with himself/herself within 20 working days of receipt of the written grounds for questioning the pay decision to consider this and give the employee an opportunity to make representations in person. The employee is entitled to be accompanied by a trade union representative or work colleague. Following this meeting, the employee should be informed in writing of the decision and the right to appeal to governors.
6. The employee should write to the Head Teacher stating their wish to appeal to governors within 5 days of receiving the Head Teacher's letter set out in paragraph 5.
7. Any appeal should be heard by a panel of three governors who were not involved in the Original determination normally within 20 working days of the receipt of the written appeal notification. 5 working days' notice should be given of the appeal date. Both parties should submit written evidence. The Head Teacher's evidence will explain the basis of the decision and the employee's evidence will set out the basis for the appeal. Witnesses will not be called unless agreed by both parties in exceptional circumstances. Copies of the evidence must be available to all parties at least 3 working days prior to the Committee meeting.
8. The procedure for the appeal hearing is set out below.

Formal Pay Appeal Hearing Procedure

1. The Committee should elect a Chair for the meeting.
2. The Chair to call in all parties.
3. The Chair to explain procedure.

4. Chair to establish that all parties and Governors have the written evidence that was submitted beforehand.
5. The Head Teacher to present their case, based on the written evidence.
6. At the conclusion of the presentation of their case, the Head Teacher to be questioned (in order) by:
 - employee (or representative)
 - Governors
7. Employee (or representative) to present their case, based on the written evidence.
8. At the conclusion of the presentation of their case, the employee should be questioned (in order by):
 - Head Teacher (or other respondent)
 - Governors
9. The Head Teacher has the opportunity to summarise their case and respond to evidence raised without introducing any new evidence.
10. The employee has the opportunity to summarise their case and respond to evidence raised without introducing any new evidence.
11. Both parties will withdraw for the Governors to consider the case. A written decision with reasons will be issued within 5 working days of the appeal hearing. Where the appeal is rejected, it will include a note of the evidence considered and the reasons for the decision.
12. For centrally employed teachers, the formal appeal will be to the relevant second tier officer of the Local Authority.

APPENDIX 2: RECOMMENDED PAY SCALES AND ADDITIONAL PAYMENTS FOR NEWHAM TEACHERS, SEPTEMBER 2020

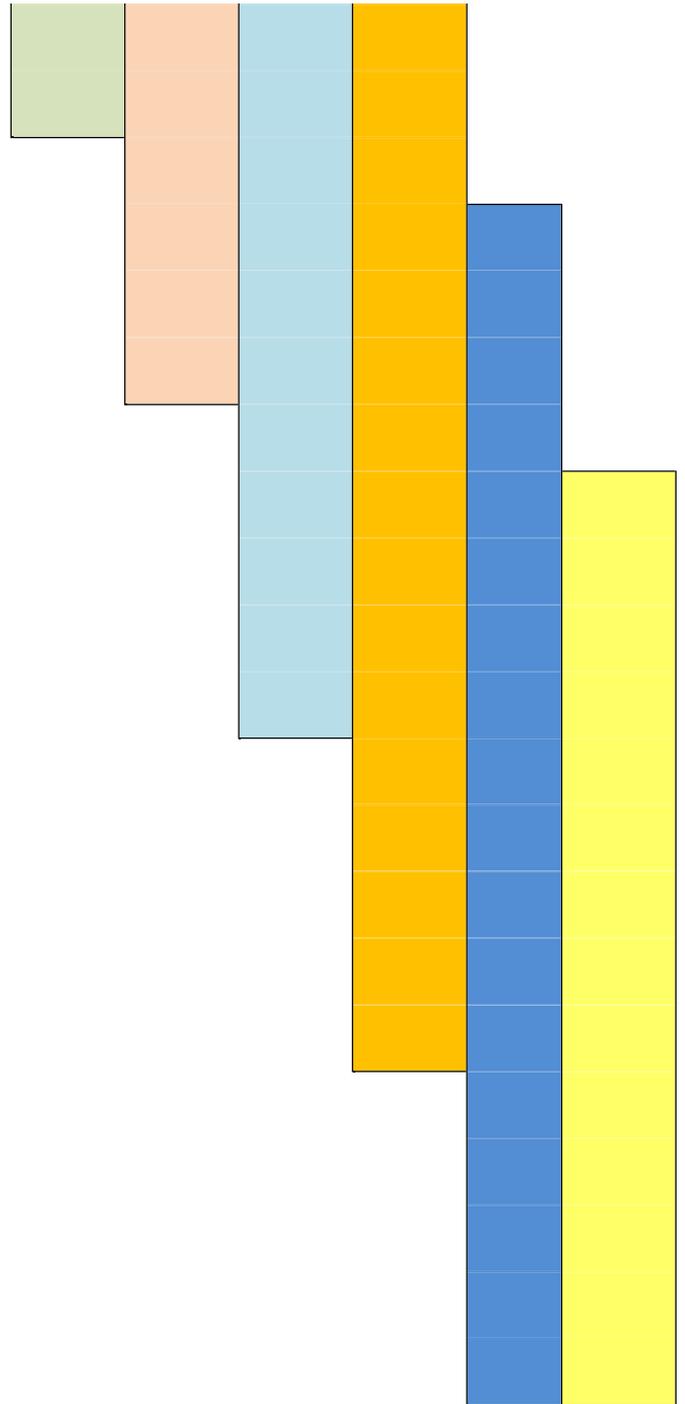
Main Pay Range		Unqualified Teachers Range		Recruitment and Retention Payment	
M1a	32,157	UQ1a	22,849	1	1,351
M1b	32,993	UQ1b	23,901	2	2,658
M2a	33,658	UQ2a	24,962	3	4,026
M2b	34,532	UQ2b	26,014	4	5,608
M3a	35,226	UQ3a	27,075	5	7,307
M3b	36,139	UQ3b	28,126	Special Educational Needs (SEN) Allowance	
M4a	36,866	UQ4a	29,187	SEN 1	2,270
M4b	38,280	UQ4b	30,240	SEN 2	4,479
M5a	39,492	UQ5a	31,298	Outside of School Learning Activities	
M5b	40,957	UQ5b	32,350	Outside 195 days	27.63
M6a	42,204	UQ6	33,410	Outside 1265 hours	15.42
M6b	42,624			TLR Allowances	
Upper Pay Range		TLR 3 is fixed term:		TLR 2a	2,873
U1a	46,971	TLR 3a	570	TLR2b	4,940
U1b	48,120	TLR 3b	1,131	TLR2c	7,017
U2a	49,279	TLR 3c	1,698	TLR1a	8,291
U2b	50,104	TLR 3d	2,262	TLR1b	10,200
U3	50,935	TLR 3e	2,833	TLR1C	12,112
				TLR 1d	14,030

Leading Practitioner Range (choose 5 points)	
1	50,412
2	51,478
3	52,567
4	53,676
5	54,818
6	55,988
7	57,283
8	58,416
9	59,670
10	60,998
11	62,369
12	63,628
13	65,018
14	66,438
15	67,886
16	69,486
17	70,898
18	72,480

APPENDIX 3: NEWHAM LEADERSHIP PAY SPINE

Spine Point	01/09/2020	
Leadership Spine		
L1	50,167	
L2	51,229	
L3	52,213	
L4	53,414	
L5	54,552	
L6	55,715	GP 1
L7	57,003	
L8	58,132	
L9	59,380	
L10	60,701	
L11	62,066	
L12	63,319	
L13	64,700	
L14	66,114	
L15	67,556	
L16	69,146	
L17	70,552	
L18a*	71,409	
L18b	72,125	
L19	73,715	GP 3
L20	75,345	
L21a*	76,246	
L21b	77,011	GP 4
L22	78,725	
		GP 4
		GP 6

L23	80,472
L24a*	81,460
L24b	82,277
L25	84,119
L26	86,001
L27a*	87,061
L27b	87,933
L28	89,919
L29	91,953
L30	94,039
L31a*	95,214
L31b	96,168
L32	98,355
L33	100,604
L34	102,894
L35a*	104,209
L35b	105,253
L36	107,658
L37	110,142
L38	112,664
L39a*	114,072
L39b	115,215
L40	117,898
L41	120,645
L42	123,461
L43	125,098



- * These scale points represent the statutory maximum for each of the 8 Head Teacher Group Ranges and a 2.75% uplift has been applied to all Leadership points.

- * The "a" pay points are to be applied to Head Teachers who are already at the top of their Head Teacher Group Range (and their agreed individual pay range) and cannot progress any further. It will also apply to those Head Teachers progressing the top of their Head Teacher Group Range (and their agreed individual pay range) from 1st September 2019.

- * The "b" pay points were created in 2015/16 when no uplift was awarded to the maximum pay points of the 8 Head Teacher Groups. This decision affected those Head Teachers on an individual pay range that extended beyond the statutory maximum of their Head Teacher Group. The "b" point created an appropriate pay progression point on their extended pay range. "B" points should only be applied to those Head Teachers on an extended range.

APPENDIX 3a: NEWHAM RECOMMENDED RANGES FOR HEAD TEACHERS AND DEPUTY HEAD TEACHERS

STPCD Head Teacher Group Size	Newham Head Teacher Pay Range	Newham Individual Head Teacher Pay Range	Newham Deputy Pay Range
1	6 – 18	12 – 18	6 – 10
2	8 – 21	15 – 21	8 – 12
3	11 – 24	18 – 24	9 – 13
4	14 – 27	21 – 27	12 – 16
5	18 – 31	25 – 31	16 – 20
6	21 – 35	29 – 35	19 – 23
7	24 – 39	33 – 39	23 – 27
8	28 – 43	37 – 43	27 – 31

APPENDIX 3b: RECOMMENDED ENHANCED RANGES FOR HEAD TEACHERS

Leadership Spine		L.025	L.05	L.075	L1	L.125	L.15	L.175	L.2	L.225	L.25	
% add on		0%	2.50%	5%	7.50%	10%	12.50%	15%	17.50%	20%	22.50%	25%
L1	48,824	50,044	51,265	52,485	53,706	54,927	56,147	57,368	58,588	59,809	61,030	
L2	49,857	51,104	52,350	53,597	54,843	56,090	57,336	58,582	59,829	61,075	62,322	
L3	50,912	52,184	53,457	54,730	56,003	57,276	58,548	59,821	61,094	62,367	63,639	
L4	51,984	53,284	54,583	55,883	57,183	58,482	59,782	61,082	62,381	63,681	64,980	
L5	53,091	54,418	55,745	57,073	58,400	59,727	61,055	62,382	63,709	65,036	66,364	
L6	54,223	55,579	56,934	58,290	59,646	61,001	62,357	63,712	65,068	66,423	67,779	
L7	55,477	56,864	58,251	59,638	61,024	62,411	63,798	65,185	66,572	67,959	69,346	
L8	56,576	57,991	59,405	60,819	62,234	63,648	65,063	66,477	67,891	69,306	70,720	
L9	57,790	59,234	60,679	62,124	63,569	65,013	66,458	67,903	69,348	70,792	72,237	
L10	59,076	60,553	62,030	63,507	64,984	66,461	67,937	69,414	70,891	72,368	73,845	
L11	60,404	61,914	63,424	64,934	66,444	67,954	69,464	70,974	72,484	73,994	75,505	
L12	61,624	63,165	64,705	66,246	67,787	69,327	70,868	72,409	73,949	75,490	77,030	
L13	62,968	64,542	66,117	67,691	69,265	70,839	72,413	73,988	75,562	77,136	78,710	
L14	64,344	65,953	67,561	69,170	70,778	72,387	73,996	75,604	77,213	78,821	80,430	
L15	65,747	67,390	69,034	70,678	72,321	73,965	75,609	77,252	78,896	80,540	82,183	
L16	67,295	68,977	70,660	72,342	74,025	75,707	77,389	79,072	80,754	82,436	84,119	
L17	68,663	70,380	72,096	73,813	75,529	77,246	78,962	80,679	82,396	84,112	85,829	

L18a	69,498	71,235	72,973	74,710	76,448	78,185	79,923	81,660	83,398	85,135	86,873
L18b	70,194	71,949	73,703	75,458	77,213	78,968	80,723	82,478	84,232	85,987	87,742
L19	71,742	73,536	75,329	77,123	78,916	80,710	82,503	84,297	86,090	87,884	89,678
L20	73,328	75,161	76,994	78,828	80,661	82,494	84,327	86,160	87,994	89,827	91,660
L21a	74,207	76,062	77,917	79,773	81,628	83,483	85,338	87,193	89,048	90,904	92,759
L21b	74,949	76,823	78,696	80,570	82,444	84,318	86,191	88,065	89,939	91,812	93,686
L22	76,618	78,533	80,448	82,364	84,279	86,195	88,110	90,026	91,941	93,857	95,772
L23	78,318	80,276	82,234	84,192	86,150	88,108	90,066	92,024	93,982	95,940	97,898
L24a	79,280	81,262	83,244	85,226	87,208	89,190	91,172	93,154	95,136	97,118	99,100
L24b	80,074	82,076	84,078	86,080	88,081	90,083	92,085	94,087	96,089	98,091	100,093
L25	81,867	83,914	85,960	88,007	90,054	92,100	94,147	96,194	98,240	100,287	102,334
L26	83,699	85,792	87,884	89,977	92,069	94,161	96,254	98,346	100,439	102,531	104,624
L27a	84,731	86,849	88,967	91,086	93,204	95,322	97,440	99,559	101,677	103,795	105,913
L27b	85,579	87,718	89,858	91,997	94,137	96,276	98,416	100,555	102,695	104,834	106,974
L28	87,512	89,700	91,888	94,075	96,263	98,451	100,639	102,827	105,014	107,202	109,390
L29	89,491	91,728	93,966	96,203	98,440	100,677	102,915	105,152	107,389	109,626	111,864
L30	91,522	93,810	96,098	98,386	100,674	102,962	105,250	107,538	109,826	112,114	114,403
L31a	92,666	94,983	97,299	99,616	101,933	104,249	106,566	108,883	111,199	113,516	115,833
L31b	93,594	95,934	98,274	100,613	102,953	105,293	107,633	109,973	112,313	114,653	116,992
L32	95,722	98,115	100,508	102,901	105,294	107,687	110,080	112,473	114,866	117,259	119,652`

L33	97,911	100,359	102,807	105,254	107,702	110,150	112,598	115,045	117,493	119,941	122,389
L34	100,140	102,644	105,147	107,651	110,154	112,658	115,161	117,665	120,168	122,672	125,175
L35a	101,420	103,956	106,491	109,027	111,562	114,098	116,633	119,169	121,704	124,240	126,776
L35b	102,436	104,996	107,557	110,118	112,679	115,240	117,801	120,362	122,923	125,484	128,044
L36	104,776	107,395	110,015	112,634	115,254	117,873	120,492	123,112	125,731	128,351	130,970
L37	107,194	109,874	112,554	115,233	117,913	120,593	123,273	125,953	128,633	131,313	133,992
L38	109,648	112,389	115,130	117,871	120,612	123,354	126,095	128,836	131,577	134,318	137,060
L39a	111,019	113,795	116,570	119,346	122,121	124,897	127,672	130,448	133,223	135,999	138,774
L39b	112,131	114,934	117,738	120,541	123,344	126,147	128,951	131,754	134,557	137,360	140,164
L40	114,742	117,611	120,479	123,348	126,216	129,085	131,953	134,822	137,690	140,559	143,427
L41	117,416	120,351	123,286	126,222	129,157	132,092	135,028	137,963	140,899	143,834	146,769
L42	120,156	123,160	126,164	129,168	132,171	135,175	138,179	141,183	144,187	147,191	150,195
L43	121,749	124,793	127,836	130,880	133,924	136,968	140,011	143,055	146,099	149,143	152,186

APPENDIX 4: GUIDANCE ON TEACHERS CARRYING OUT WORK IN A PROFESSIONAL CAPACITY OUTSIDE THEIR OWN SCHOOL

This Newham specific guidance is based on national and other relevant Newham guidance, and is written in consultation with the teacher unions.

Context

1. From time to time, teachers and Head Teachers are asked to undertake work outside their own institution for external bodies or other schools in a professional capacity (e.g. exam marking, acting as an SLE or NLE or being on full-time secondment to help to turn round a 'failing school').
2. Traditional practice in the case of teachers undertaking examination marking is generally that the teacher is paid directly for the work done (this should be in his / her own time and at home) and where they need to attend meetings in school time, for example moderation purposes, the school is reimbursed for the cost of any supply cover that may be needed.
3. In the case of NLEs and SLEs the school should receive the agreed payment and then pass on an agreed proportion to the teacher / head teacher for the part of the work that has been undertaken in their own time. With regard to Heads and other members of the leadership group, it is not easy to quantify 'own time', because their contracts are not time-limited. Therefore, it is important to agree at school level as to what constitutes a 'normal working time' and when it might be reasonable to make additional salary payments for activities of this kind. Any payment to the Head Teacher falls within the 25% discretionary payments limit.
4. The principles and procedures outlined below are not intended to cover:
 - a. the circumstances where teachers/Heads are seconded to other schools. Support of this nature is a major responsibility and should be remunerated appropriately within the provisions permitted in the Document; or
 - b. payments for duties specified in paragraph 26 of the Document 2019 (CPD, ITT and out-of-school hours payments) for which the relevant board may determine separate arrangements; or
 - c. the circumstances when schools, rather than individuals, agree to provide support to each other by way of sharing good practice etc.
 - d. the circumstances of teachers e.g. Lead Practitioners, whose job description requires them to work in other schools.

Principles for release of staff

5. The following principles should apply for the release of staff:
 - a. Any absence from school for work of this kind should be authorised formally by a governors' committee in the case of the head and by the head in the case of other teachers. If the head puts a case to governors concerning themselves, they should advise governors of any other cases so that governors can ensure

equitable treatment of all staff. All submitted cases should address the factors in b) below.

- b. When deciding whether to release teachers to undertake such work, the governors/head teacher should take into account:
 - the needs of the school and its pupils;
 - the benefits that the activity would bring to the school;
 - the impact of the absence on other staff, including their workload; and
 - the workload and work/life balance of the individual teacher.
- c. The governors/Head Teacher should monitor the operation of the arrangements and their impact on staff and pupils.
- d. All approvals should be reviewed annually and if appropriate approved for a further year.
- e. A robust performance management process should play an important role in identifying the appropriateness of such development opportunities
- f. Any teacher who considers they are treated unfairly in the application of this procedure has the right of appeal through the grievance procedure.

Principles for Payment of Staff

6. The following principles should apply regarding the payment to staff for external work:
 - a. Arrangements for payment for external work should be clearly set out in a protocol by the governing board (or the finance committee) and decisions duly recorded. A model protocol and approval paperwork is attached at Appendix 4.
 - b. The proportion of any payment for external services that should be paid to the teacher or Head and the proportion that should be paid to the school should be agreed in advance. The Chair of governors or Head and the teacher or Head as appropriate should sign the terms of such an agreement.
 - c. Payment to the individual teacher or Head should be based on the proportion of the work, including preparation, done outside of normal working hours. A specific determination should be made for members of the leadership group and ASTs as their contractual hours are not time-limited to 195 days or 1265 hours.
 - d. Teachers and Heads should not be paid twice for the same time worked. If the external work takes place wholly in directed time, all of the payment received should be paid to the school.
 - e. Only if all of the work is carried out in time when the school is not in session, should the whole of the additional payment go to the individual.
 - f. Any payment to the Head teacher falls within the 25% limit of discretionary payments.

- g. Any work for which the Head Teacher is directly paid should be recorded on his/her Declaration of Pecuniary Interest Form.

Administration

7. Any such additional personal income should be paid to the teacher via Schools HR Payroll. Unless it is for a Head Teacher and is therefore a discretionary payment under 4.10 above, the payment is not superannuable as it falls outside the scope of the Document. Each payment should be requested by letter signed by an appropriate authorised person (the Chair of governors / Chair of committee in the case of the Head Teacher).

APPENDIX 5: PROTOCOL AGREED BY GOVERNING BOARD FOR TEACHERS CARRYING OUT WORK IN A PROFESSIONAL CAPACITY OUTSIDE OF THEIR OWN SCHOOL

We recognise the value of staff sometimes carrying out work outside the school. Such work can develop the member of staff and indirectly benefit the school. However, the approval and organisation of such work needs to be arranged so that the arrangements are fair, transparent and the interests of the school and staff are properly taken into account. Therefore we agree to follow the guidance produced by the Authority in consultation with the teachers unions.

Authority to approval applications will be delegated as follows:

Approval to do work only

For Head teacher	- by Chair
For Leadership team	- by Head teacher
For other staff	- by Head Teacher or Leadership Team Line Manger

Approval to do work and receive payment

For Head teacher	- by Chair plus relevant committee authorised to agree discretionary payments.
For Leadership team	- by Head and Chair
For other staff	- by Head

APPENDIX 6: FORM FOR REQUESTING APPROVAL TO CARRY OUT WORK OUTSIDE OWN SCHOOL IN A PROFESSIONAL CAPACITY

Application by _____ Proposed work

(for whom, when, timescale, actual tasks)

Benefits to the school (a wider Newham community)

Adverse impact on school (e.g. staff's workload, pupils) Link to

performance management

My workload

Proposed method of reporting on the work and date for review Any other

relevant cases in the school?

Financial Arrangements

Is any pay-out being made usually by the recipient of the work?

If yes, is it your intention that all of the income is passed to the school as its income?

If no, what are the exceptional reasons that you consider mean you should directly receive a payment?

How much / what proportion and rationale? (see 6c)

Signed _____

Date _____

Governors / Head Teacher's decision

Signed _____

Date _____

Cc: completed form to Appraisal Reviewer

Appendix 7: GRADES FOR MODEL SUPPORT STAFF POSTS

This schedule sets out the grades that have been assessed by the Authority as being the appropriate grades for the standard job specifications as at 1st September 2020. Schools HR. will base any departure by a governing board from these grades on appropriate changes to the job specification and subsequent re-evaluation.

Site Supervisor	Scale 3, 5 or 6
Assistant Site Supervisor	Scale 3
Teaching Assistant (Unqualified)	Scale 2
Teaching Assistant (Qualified)	Scale 3
Senior Teaching Assistant	Scale 5
Class Supervisor	Scale 4
Classroom Practitioner (HLTA)	Scale 6/S01
Learning Mentor	Scale 4
Welfare Assistant	Scale 1
Supervisory Assistant	Scale 1
Senior Supervisory Assistant	Scale 2
Cleaner	Scale 1
Nursery Nurse	Scale 4